BMW Industries Ltd.





HI FY25 Strategy Presentation



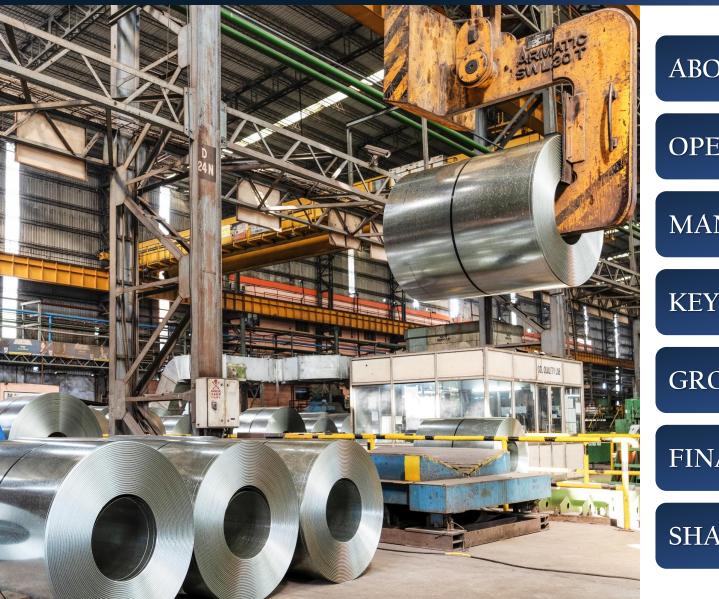
Safe Harbor Statement



This presentation may contain certain "forward-looking statements" within the meaning of applicable securities laws and regulations, which may include those describing the Company's strategies, strategic direction, objectives, future projects and/or prospects, estimates etc. Investors are cautioned that "forward looking statements" are based on certain assumptions of future events over which the Company exercises no control. Therefore, there can be no guarantee as to their accuracy and readers are advised not to place any undue reliance on these forward-looking statements. The Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events, or otherwise. These statements involve a number of risks, uncertainties and other factors that could cause actual results or positions to differ materially from those that may be projected or implied by these forward-looking statements. Such risks and uncertainties include, but are not limited to; growth, competition, acquisitions, domestic and international economic conditions affecting demand, supply and price conditions in the various business's verticals in the Company's portfolio, changes in Government regulations, laws, statutes, judicial pronouncement, tax regimes, and the ability to attract and retain high quality human resource.

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About the Company





Company Snapshot



ABOUT US

- BMW Industries Limited (BMWIL), incorporated in 1981, is one of the largest steel processing companies in India
- Engaged in the manufacture & processing of HRPO Coils, CR Coils, GP Coils, GC Sheets, MS & GI pipes, TMT rebars, etc. for marquee steel manufacturers
- Processing both long and flat products, it operates one of the largest merchant cold rolling and galvanizing facilities, in the country
- BMWIL strategically operates in the value addition of semi-finished steel products, helping maintain stable margins during steel cycles

OUR PRESENCE

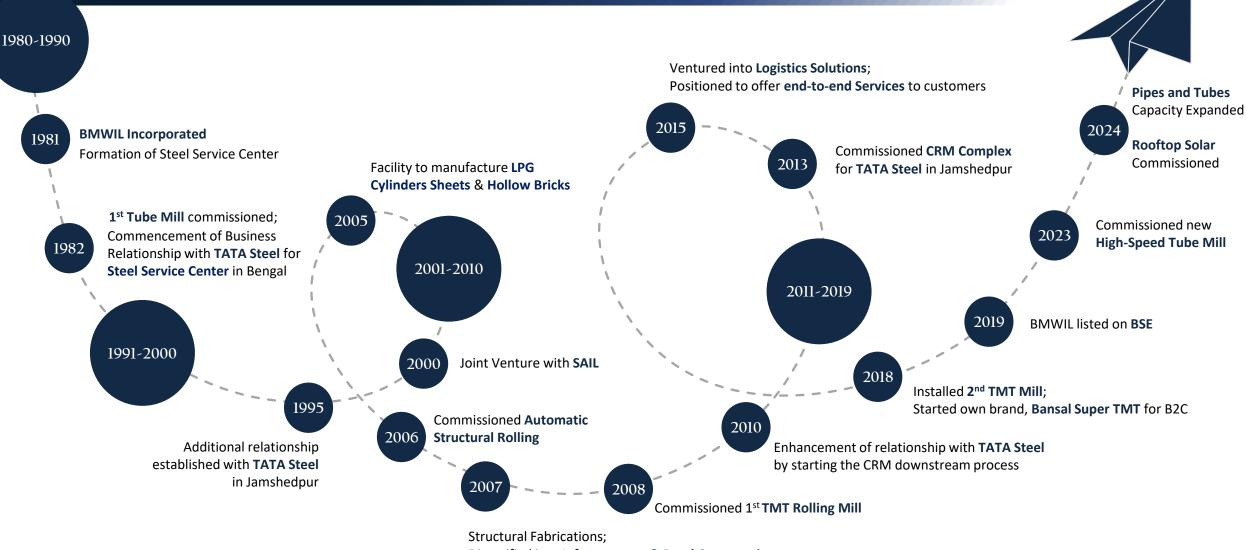
 Manufacturing facilities strategically located near steel manufacturing sites, for a low turnaround time and cost-effective logistics

*PAT attributable to owners of the company



Key Milestones





Diversified into Infrastructure & Road Construction

Steel Manufacturing Value Chain



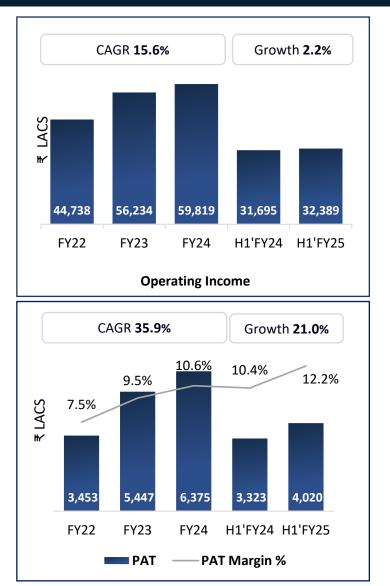
PRODUCT PORTFOLIO

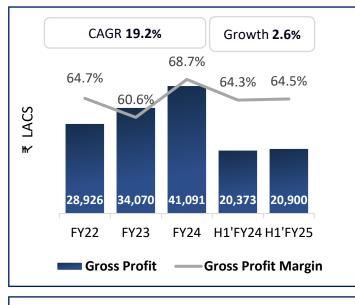


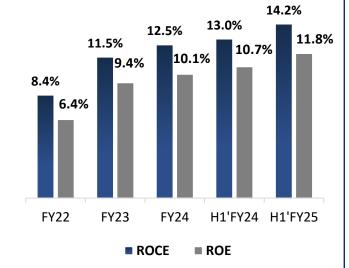
BMWIL PRESENCE IN STEEL PROCESSING

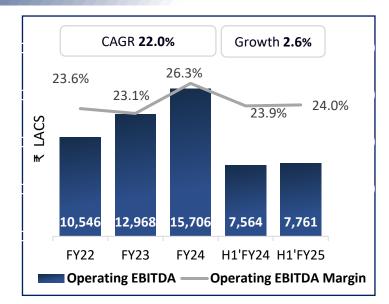
Key Annual Highlights

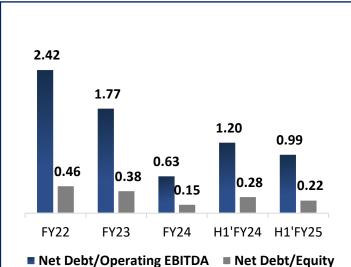












CAGR : FY22-FY24 ; PAT attributable to owners of the company

Operational Highlights





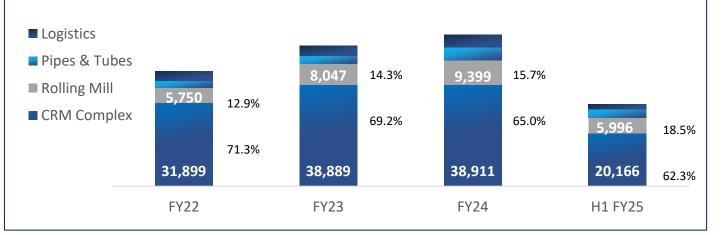
Operational Update



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| Particulars | Installed Capacity (MT) | Actual Production (MT) | Annualized Utilization |
|--------------------------|----------------------------|---------------------------|---------------------------|
| CRM Complex | 10,14,000 | 4,07,976 | 80.5% |
| Rolling Mill (TMT Bars) | 1,80,000 | 79,063 | 87.8% |
| Rolling Mill (TMT Bars)# | 1,20,000 | 22,946 | 38.2% |
| Pipes & Tubes | 5,34,000 | 84,590 | 31.7% |
| Others | 4,10,000 | 98,257 | 47.9% |





Note: Capacity & Production as on Sep'24 # Exited the contract for one small rolling Mill and Its under decommissioning.





Management





Experienced Board





Ram Gopal Bansal

Chairman and Whole Time Director

- Founder, with 50 + years of experience in the Steel Industry
- Successfully led the SAIL JV & collaborated with Tata Steel for the development of the Steel Service Centre.
- Under his vision & leadership BMWIL is now one of the leading manufacturers/service providers in the Iron & Steel sector.



Priti Todi

Independent Director

- Practicing Company Secretary
- Visiting Faculty at the ICSI



Harsh Bansal

Managing Director

- 25 + years of experience; instrumental in the JV with SAIL
 & setting up manufacturing plants at Calcutta.
- Executive MBA Harvard Business School
- Ex-Ed from ISB Hyderabad, & LBS London
- Past Regional Chairperson of YPO –South Asia.

Vivek Bansal

Managing Director

- Graduate from Calcutta university with experience of 19+ years
- Ex-ED from ISB Hyderabad.
- He currently holds the position of MD at BMWIL and is looking into driving the Tubes & CRM/GP business

Monika Chand Independent Director

Graduate from JNU with 10+ years of rich experience in Marketing & Administration

Key Investment Highlights



Stable margins despite volatile steel prices Strong and Stable Cashflow Strong Industry growth drivers

Established strong relationships with key customers

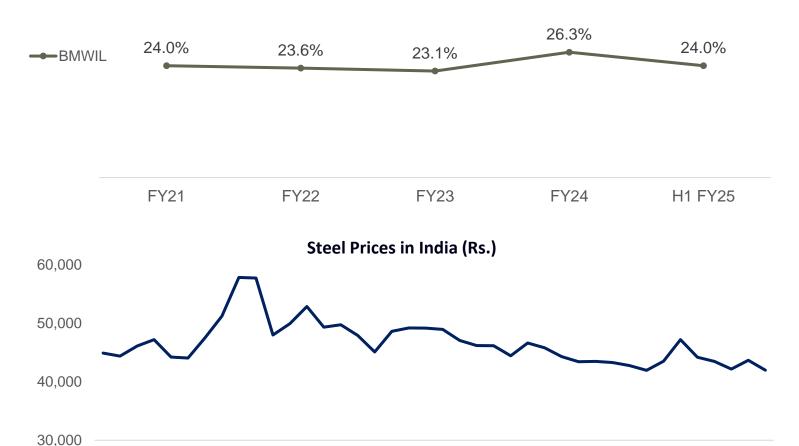
Efficient service environment built to serve its customers

Proximity to major customers and raw material suppliers

Stable Margins despite volatile Steel Prices



Operating EBIDTA Margin %



- BMWIL has strategically positioned itself within the steel industry's value chain, aiming to attain stability and resilience against industry cycles
- This positioning enables the company to generate consistent cash flows by minimizing exposure to demand and pricing fluctuations
- By occupying a stable role, BMWIL maintains financial stability, sustains operations, and has potential for long-term contracts
- This strategic positioning also strengthens relationships within the industry, contributing to its resilience during challenging economic conditions

Jul-21 Oct-21 Jan-22 Apr-22 Jul-22 Oct-22 Jan-23 Apr-23 Jul-23 Oct-23 Jan-24 Apr-24 Jul-24 Oct-24

Built an efficient Service Environment



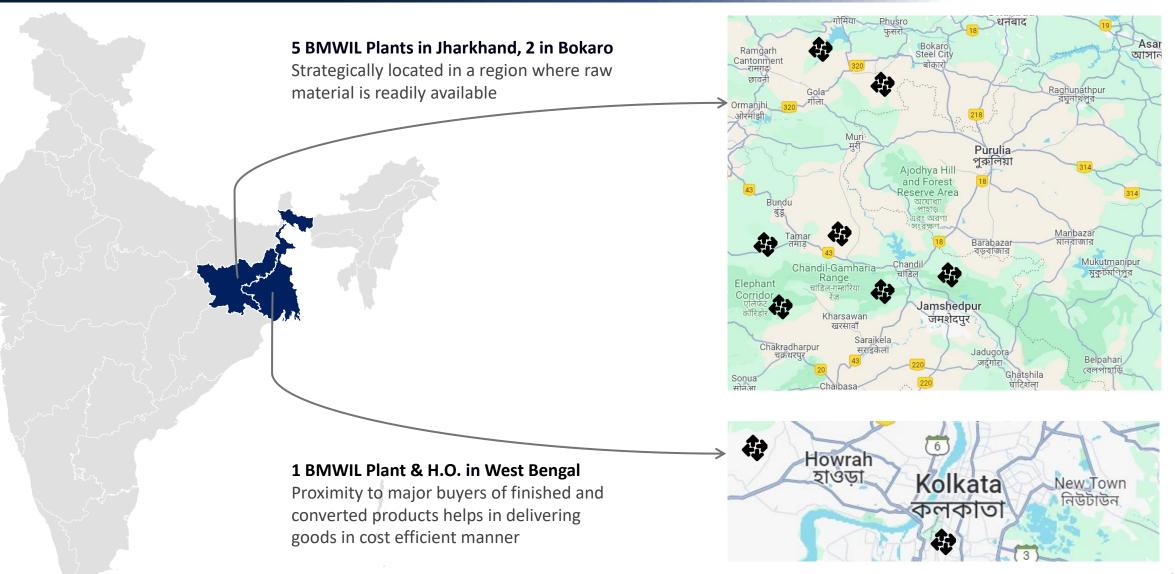
| | 1 | | Investe | SUPPORT e years invested to develop its own logistics fleet of 100+ trucks/long haul trailers d to build ample storage/warehousing space to support customer demand lps to provide the customer end-to-end services | EB |
|---|---------|--------------------------|---------|--|------|
| | | 2 | | PROCESSING Provide solutions to the customers, based on the accumulated experience over decades Ability to offer services across a wide range of production facilities, offering the customer the highest level of efficiency & cost advantage | 7000 |
| | | 3 | | INNOVATIVE PROCESS SUPPORT Provides best-in-class services to the customers Equipped with the required capabilities to provide diversified services to customers Track record of delivering quality and consistent output | |
| 4 | NI ■ | NVENTORY I Ability to | | volumes of inventory across the board, enabling one stop solution for customer | Ē |

- Ability to handle high volumes of inventory across the board, enabling one stop solution for customer
- Resulting in additional cost saving for the customers

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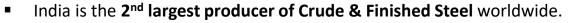
Location Advantage





Industry Growth Factors (1/2)

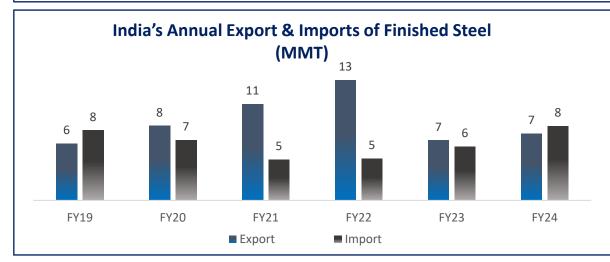




- India has also been the 2nd largest consumer of Finished Steel as of FY24.
- India ranks low, in terms of per capita steel consumption, however this number has steadily increased in the last decade and is projected to continue to grow.
- Indian Specialty Steel is 18% of the total steel output and currently meets 85% of domestic demand

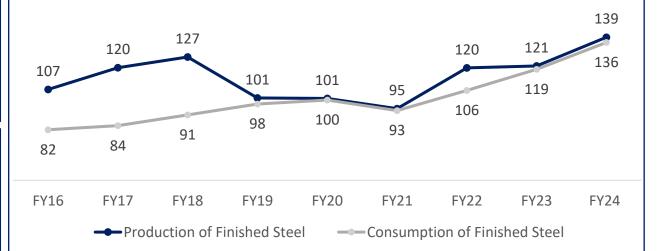
Indian Steel Industry Projections (FY31)

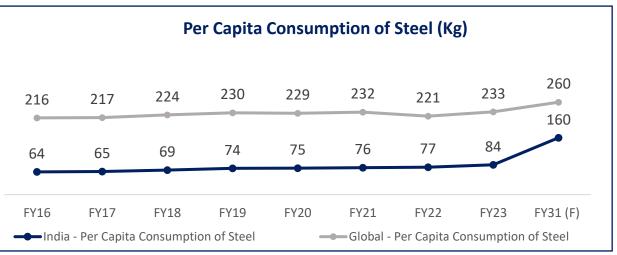
- FY31 (E) Crude Steel Production: 255 MMT; 85% Capacity Utilization
- FY31 (E) Finished Steel Production: 230 MMT; 6.2% CAGR (FY22-FY31)
- FY31 (E) Steel Production Capacity: **300 MIMT**; +10 Lakh Cr. Investment



Source : mines.gov.in ; mines.gov.in Production ; ibef.org; MMT = Million Metric Tonne ; steelgov ;

India's Production and Consumption of Finished Steel (MMT)





Industry Growth Factors (2/2)



ROBUST DEMAND

Construction Sector:

- GVA from Construction grew by 9.9% in FY24
- Construction GVA grew at 10% in FY23, well above the long-run annualized rate of 5.3% (FY12-FY23)*
- Airport construction activity is likely to increase steel consumption by more than 20% in the coming years

Automobile Sector:

- Automobile production in India increased by 9.8% during FY24 to 28.43 million units
- Domestic Sales increased by 12.5% during FY24 to 23.85 million units

Consumer Durables:

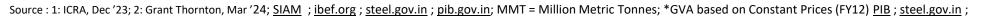
The Indian White Goods Market is estimated to cross \$21 Bn by FY25, expanding at an 11% CAGR

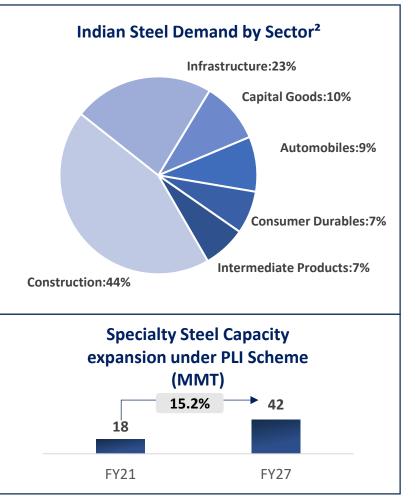
POLICY SUPPORT

- 100% FDI in Steel Sector
- PLI Scheme 5 year outlay of Rs. 6,322 Cr. towards promoting manufacture of 'Specialty Steel'
- National Steel Policy: Aims to increase steel production capacity to 300 MMT by FY31
- National Steel Policy also seeks to increase per capita steel consumption to 160 Kgs by 2030-31

INCREASING INVESTMENTS

- Capital investment outlay for infrastructure is being increased by **33%** to **Rs.10 lakh crore** in the FY24 Budget
- Under the National Infrastructure Pipeline, projects worth Rs.108 Trillion are currently at different stages of implementation

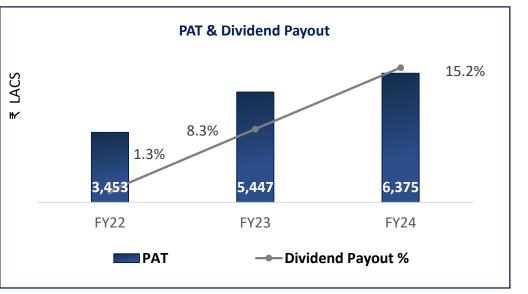


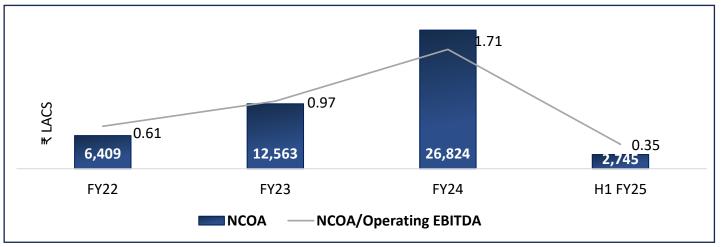


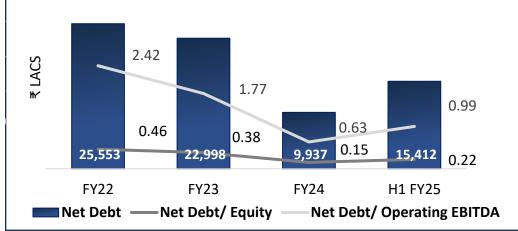
Strong and Stable Cashflow



- The company has strong and consistent operating cash flow.
- Due to strong Cashflow from Operations, Net Debt/Equity is at a very comfortable level of 0.22
- Judicious deployment of capital has enabled the company to consistently improve its Fixed Asset Turnover Ratio from 0.94 in FY22 to 1.07 in H1 FY25
- The company has adopted a dividend payout policy wherein it will maintain Dividend
 Payout Ratio of 15-20% of its annual PAT







Staying true to our ESG commitments

factory





Growth Strategies





Stepping – up the existing capacity

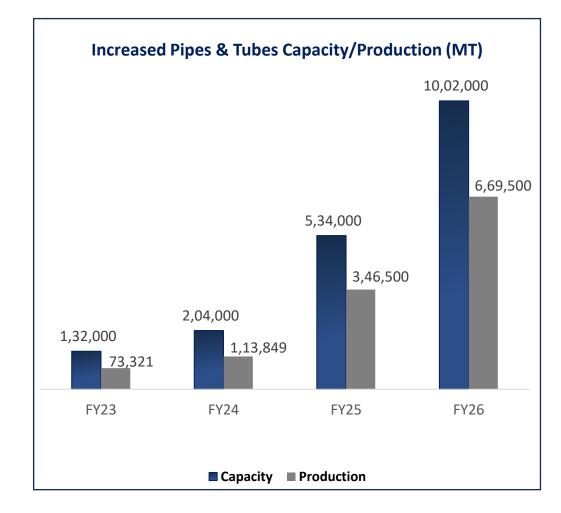


Pipes & Tubes Capacity Expansion Plans

- Expansion of Pipes & Tubes Production Capacity at existing plants in Kolkata & Jamshedpur
- We have already installed and commissioned capacity to the tune of 5,34,000 MT.
- Total Project Outlay **Rs 170 Cr.**, divided into:
 - **Phase 1**: Capex Outlay completed
 - Phase 2: Outlay 100 Cr. (50 Debt, 50 Internal Accrual)

Facilities dedicated to Infrastructure, Solar and Defense

• New Facilities will have low capex and high volumes



Strong Revenue Visibility



Agreement for conversion of GP/GC sheets through the **CRM Complex** has been extended up to November 2024 and is currently undergoing negotiation for the long-term contract

Expected Revenue of Rs. 2,000 Cr. over the contracted period of 5 years

KEY ENTRY BARRIERS:

Geographical Advantage Capital Requirements Relationship **Competitive cost of Production** Has acquired skills over years that allow it to produce at a highly Facility is ~5 km in the vicinity of the Has a relationship of +30 years with Invested Rs. 400 Cr. to start this line. customer's Plant. Additionally, competitive cost while maintaining its customers. The current CAPEX required to set up BMWIL provides logistics services to Consistency and product quality consistent quality compared to peers a similar plant is ~Rs. 1,000 Cr. Expected Revenue of at least Rs. 350 deliver to customers is maintained at BMWIL facility Cr. per year

Agreement to manufacture ~1,80,000 MTPA TMT Rebars* up to November 2025

November 2025

KEY ENTRY BARRIERS:

Trusted Player

The facility is exclusive to the customer to manufacture TMT rebars.

Quality

Able to serve its customers with high-quality products of constant quality due to its cutting-edge manufacturing facilities and deep focus on process and people. **End to End Services**

Expected Revenue of Rs. 80Cr. Upto

Provides 360-degree services to the customers from manufacturing/ processing to transportation services

* Exited the contract for one small Rolling Mill and Its under decommissioning

Financial Highlights





Profit & Loss Summary



₹ Lacs

| Particulars | FY22 | FY23 | FY24 | H1 FY25 |
|-------------------------|--------|--------|--------|---------|
| Revenue from Operation | 44,738 | 56,234 | 59,819 | 32,389 |
| Gross Profit | 28,926 | 34,070 | 41,091 | 20,900 |
| Gross Profit Margin | 64.7% | 60.6% | 68.7% | 64.5% |
| Operating EBITDA | 10,546 | 12,968 | 15,706 | 7,761 |
| Operating EBITDA Margin | 23.6% | 23.1% | 26.3% | 24.0% |
| Other Income | 1,299 | 913 | 429 | 448 |
| One Time Customer Debit | - | - | 1,073 | - |
| Finance Costs | 2,331 | 2,395 | 1,979 | 748 |
| Depreciation | 4,940 | 3,975 | 4,452 | 2,028 |
| РВТ | 4,574 | 7,512 | 8,632 | 5,433 |
| ΡΑΤ | 3,453 | 5,447 | 6,375 | 4,020 |
| PAT Margin | 7.5% | 9.5% | 10.6% | 12.2% |
| EPS (₹) | 1.55 | 2.42 | 2.83 | 1.78 |

Revenue Breakup



₹ Lacs

| Particulars | FY22 | FY23 | FY24 | H1 FY25 |
|-------------------------|--------|--------|--------|---------|
| CRM Complex | 31,899 | 38,889 | 38,911 | 20,166 |
| Rolling Mill (TMT Bars) | 5,750 | 8,047 | 9,399 | 5,996 |
| Pipes & Tubes | 2,810 | 2,950 | 4,929 | 3,226 |
| Logistics | 3,526 | 3,921 | 4,683 | 2,059 |
| Others | 753 | 2,426 | 1,897 | 941 |
| Total Revenue | 44,738 | 56,234 | 59,819 | 32,389 |

Balance Sheet Summary



₹ Lacs

| Particulars | FY22 | FY23 | FY24 | H1 FY25 |
|--------------------|--------|--------|--------|----------|
| Net Worth | 55,435 | 60,373 | 66,247 | 69,678 |
| Net Debt | 25,553 | 22,998 | 9,937 | 15,412 |
| Capital Employed* | 83,601 | 88,464 | 80,999 | 92,786 |
| Net Fixed Assets | 46,758 | 47,677 | 58,300 | 62,621 |
| Net Current Assets | 12,163 | 14,371 | 9,648 | 10,396 |
| Total Assets | 90,684 | 96,068 | 87,994 | 1,01,050 |

Note: *Capital Employed: Net Worth + Gross Debt + Deferred Tax Liability + Other Non-Current Liabilities; Net Current Assets excludes cash & cash equivalents





| Particulars | FY22 | FY23 | FY24 | H1 FY25 |
|----------------------------|------|-------|-------|---------|
| Operational Ratios | | | | |
| Current Ratio | 1.59 | 1.72 | 2.05 | 1.66 |
| Fixed Asset Turnover Ratio | 0.94 | 1.19 | 1.13 | 1.07 |
| Sales/Capital Employed | 0.54 | 0.65 | 0.71 | 0.75 |
| Cash Conversion Cycle* | 162 | 142 | 96 | 64 |
| Solvency Ratios | | | | |
| Net Debt/ Equity | 0.46 | 0.38 | 0.15 | 0.22 |
| Net Debt/ Operating EBITDA | 2.42 | 1.77 | 0.63 | 0.99 |
| Interest Coverage Ratio | 2.96 | 4.14 | 5.36 | 8.27 |
| Return Ratios | | | | |
| ROCE ^o | 8.4% | 11.5% | 12.5% | 14.2% |
| ROE ^o | 6.4% | 9.4% | 10.1% | 11.8% |

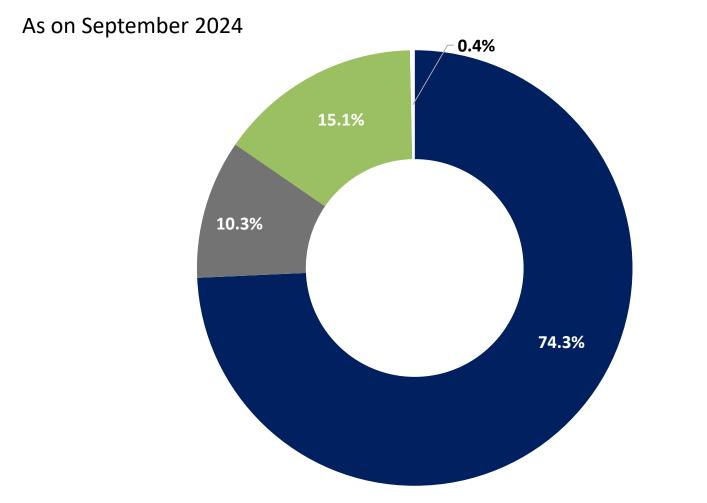
Note:

*Cash Conversion Cycle has been calculated on Operating Income

^oROCE has been calculated on Average Capital Employed; ROE has been calculated on Average Shareholder's Equity

Shareholding Pattern





 Promoter & Promoter Group
 Bodies Corporate
 Resident Individuals NRIs

Thank You

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